

<b>General Fund Budget 2015/16 to 2019/20</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>
<b>Service Expenditure &amp; Direct Income</b>					
Employees	21,450	21,557	22,098	22,590	23,060
Premises	3,075	3,002	3,015	2,933	3,004
Transport	1,497	1,561	1,629	1,702	1,777
Supplies & Services	7,236	7,130	7,311	7,333	7,604
Third-Parties	1,558	1,580	1,606	1,639	1,671
Transfer Payments	48,249	48,249	48,249	48,249	48,249
Capital Charges & Impairments (Including Bad Debts)	4,417	4,421	4,426	4,432	4,438
Income	(65,769)	(65,636)	(65,775)	(65,942)	(66,246)
Net Recharges to HRA	(2,577)	(2,628)	(2,681)	(2,735)	(2,789)
<b>Net Cost Of Services</b>	<b>19,136</b>	<b>19,237</b>	<b>19,879</b>	<b>20,202</b>	<b>20,769</b>
Cumulative Savings Requirement			(1,445)	(2,664)	(2,838)
<b>Net Cost Of Services after Savings</b>	<b>19,136</b>	<b>19,237</b>	<b>18,434</b>	<b>17,537</b>	<b>17,932</b>
<b>Less:</b>					
Interest Receipts	(199)	(202)	(269)	(340)	(468)
Interest Payments & Minimum Revenue Provision	975	965	956	943	930
Reversal of Capital Charges	(4,125)	(4,125)	(4,125)	(4,125)	(4,125)
Revenue Contributions to Capital	4,106	4,759	2,709	2,709	2,709
Net movement on Earmarked Reserves	(1,170)	(4,895)	288	311	320
<b>Net Exp Prior to use of General Fund Balance</b>	<b>18,724</b>	<b>15,739</b>	<b>17,993</b>	<b>17,036</b>	<b>17,298</b>
Contributions From Working Balance	(151)	0	0	0	0
<b>Budget Requirement General Fund</b>	<b>18,572</b>	<b>15,739</b>	<b>17,993</b>	<b>17,036</b>	<b>17,298</b>
Parish Precepts	641	641	641	641	641
<b>Budget Requirement Including Parishes</b>	<b>19,214</b>	<b>16,381</b>	<b>18,635</b>	<b>17,678</b>	<b>17,940</b>
Revenue Support Grant	(2,070)	(1,469)	(941)	(701)	(561)
Baseline Funding	(2,533)	(2,568)	(2,612)	(2,664)	(2,718)
New Homes Bonus & General Grants	(2,611)	(2,936)	(2,936)	(2,936)	(2,936)
Collection Fund Surplus	(1,533)	2,721	()	()	()
<b>Net Expenditure</b>	<b>10,467</b>	<b>12,128</b>	<b>12,146</b>	<b>11,376</b>	<b>11,725</b>
<b>Demand on the Collection Fund</b>	<b>(10,467)</b>	<b>(10,708)</b>	<b>(10,954)</b>	<b>(11,206)</b>	<b>(11,464)</b>
<b>General Fund Working Balance B/F</b>	<b>(2,652)</b>	<b>(2,501)</b>	<b>(2,501)</b>	<b>(2,501)</b>	<b>(2,501)</b>
In year use	151	0	0	0	0
<b>General Fund Working Balance C/F</b>	<b>(2,501)</b>	<b>(2,501)</b>	<b>(2,501)</b>	<b>(2,501)</b>	<b>(2,501)</b>
Target Working Balance		(2,500)	(2,500)	(2,500)	(2,500)
<b>In Year Savings Target to Meet Target Working Balance</b>	<b>0</b>	<b>1,420</b>	<b>1,192</b>	<b>170</b>	<b>261</b>

## HOUSING REVENUE ACCOUNT PROJECTIONS 2014/15 - 2018/19 &amp; 2042/43 - 2043/44

## Dacorum BC

Year	2014.15	2015.16	2016.17	2017.18	2018.19	2042.43
£'000	1	2	3	4	5	29
<b>INCOME:</b>						
Dwelling Rents	54,882	57,631	60,031	62,828	65,611	149,263
Void Losses	-547	-864	-900	-942	-984	-2,239
Service Charges	1,156	1,191	1,226	1,263	1,301	2,645
Non-Dwelling Rents	80	82	85	87	90	183
Contributions to Expenditure	460	474	488	503	518	1,053
<b>Total Income</b>	<b>56,031</b>	<b>58,514</b>	<b>60,930</b>	<b>63,739</b>	<b>66,536</b>	<b>150,904</b>
<b>EXPENDITURE:</b>						
General Management	-5,996	-6,218	-6,407	-6,637	-6,872	-14,953
Special Management	-4,871	-5,470	-5,634	-5,803	-5,978	-12,151
Rents, Rates & Taxes	-14	-14	-15	-15	-16	-32
Rent Rebates	0	0	0	0	0	0
Bad Debt Provision	-216	-1,153	-1,200	-1,256	-1,312	-2,982
Responsive & Cyclical Repairs	-11,928	-10,411	-10,713	-10,795	-11,127	-23,851
<b>Total Revenue Expenditure</b>	<b>-23,025</b>	<b>-23,266</b>	<b>-23,970</b>	<b>-24,508</b>	<b>-25,305</b>	<b>-53,968</b>
Interest Paid	-11,660	-11,658	-11,643	-11,603	-11,594	-800
Finance Administration	0	0	0	0	0	0
Interest and Investment Income	103	135	95	61	63	785
Depreciation	-8,908	-9,197	-9,456	-9,818	-10,130	-21,299
<b>Net Operating Income</b>	<b>12,541</b>	<b>14,528</b>	<b>15,957</b>	<b>17,871</b>	<b>19,570</b>	<b>75,622</b>
<b>APPROPRIATIONS:</b>						
FRS 17 /Other HRA Reserve Adj	4,190	-5,190	6,000	500	-500	0
Revenue Provision (HRACFR)	0	0	0	0	0	0
Revenue Contribution to Capital	-16,485	-8,916	-22,170	-18,052	-18,484	-35,502
<b>Total Appropriations</b>	<b>-12,295</b>	<b>-14,106</b>	<b>-16,170</b>	<b>-17,552</b>	<b>-18,984</b>	<b>-35,502</b>
<b>ANNUAL CASHFLOW</b>	<b>246</b>	<b>422</b>	<b>-213</b>	<b>319</b>	<b>586</b>	<b>40,120</b>
Opening Balance	2,762	3,008	3,430	3,217	3,536	6,516
<b>Closing Balance</b>	<b>3,008</b>	<b>3,430</b>	<b>3,217</b>	<b>3,536</b>	<b>4,123</b>	<b>46,636</b>

**HOUSING REVENUE ACCOUNT PR****Dacorum BC**

<b>Year</b>	<b>2043.44</b>
<b>£'000</b>	<b>30</b>
<b>INCOME:</b>	
Dwelling Rents	154,209
Void Losses	-2,313
Service Charges	2,724
Non-Dwelling Rents	189
Contributions to Expenditure	1,084
<b>Total Income</b>	<b>155,893</b>
<b>EXPENDITURE:</b>	
General Management	-15,442
Special Management	-12,516
Rents, Rates & Taxes	-33
Rent Rebates	0
Bad Debt Provision	-3,080
Responsive & Cyclical Repairs	-24,610
<b>Total Revenue Expenditure</b>	<b>-55,681</b>
Interest Paid	-800
Finance Administration	0
Interest and Investment Income	2,090
Depreciation	-21,960
<b>Net Operating Income</b>	<b>79,541</b>
<b>APPROPRIATIONS:</b>	
FRS 17 /Other HRA Reserve Adj	0
Revenue Provision (HRACFR)	0
Revenue Contribution to Capital	-31,389
<b>Total Appropriations</b>	<b>-31,389</b>
<b>ANNUAL CASHFLOW</b>	
Opening Balance	46,636
<b>Closing Balance</b>	<b>94,787</b>

<b>General Fund Reserves Summary</b>	<b>Balance as at 31/03/2015 £'000</b>	<b>Net Reserve Movement 2015/16 £'000</b>	<b>Balance as at 31/03/2016 £'000</b>	<b>Net Reserve Movement 2016/17 £'000</b>	<b>Balance as at 31/03/2017 £'000</b>	<b>Net Reserve Movement 2017/18 £'000</b>	<b>Balance as at 31/03/2018 £'000</b>	<b>Net Reserve Movement 2018/19 £'000</b>	<b>Balance as at 31/03/2019 £'000</b>	<b>Net Reserve Movement 2019/20 £'000</b>	<b>Balance as at 31/03/2020 £'000</b>
Civic Centre Major Repairs Reserve	0	200	200		200		200		200		200
Earmarked Grants Reserve	298		298		298		298		298		298
Redundancy Reserve	0		0		0		0		0		0
Management of Change Reserve	1,210	(569)	641	(108)	533		533		533		533
Technology Reserve	348	(195)	153	(75)	78		78		78		78
CSR Transitional Reserve	0		0		0		0		0		0
Car Parks Commuted Sums Reserve	0		0		0		0		0		0
On Street Car Parking Reserve	181	(53)	128		128		128		128		128
Local Development Framework Reserve	666	(350)	316	(282)	34	(34)	0		0		0
Dacorum Development Reserve	2,046	(1,542)	504	(40)	464	(59)	405	(70)	335	(61)	274
Planning Enforcement & Appeals Reserve	125		125		125		125		125		125
Planning & Regeneration Project Reserve	178	(28)	150		150		150		150		150
Litigation Reserve	214		214		214		214		214		214
Vehicle Replacement Reserve	0	350	350	350	700	350	1,050	350	1,400	350	1,750
Invest to Save	0	414	414		414		414		414		414
Building Control Reserve	86		86		86		86		86		86
Longdean School Repairs Reserve	7		7		7		7		7		7
Tring Swimming Pool Repairs Reserve	83	8	91	8	99	8	107	8	115	8	123
Youth Club Reserve	101		101		101		101		101		101
Election Reserve	159	(159)	0	30	30	30	60	30	90	30	120
Uninsured Loss Reserve	586		586		586		586		586		586
VAT Reserve	0		0		0		0		0		0
Training & Development Reserve	114	(22)	92	(22)	70	(22)	48	(22)	26	(22)	4
Housing Conditions Survey Reserve	51	15	66	15	81	15	96	15	111	15	126
S106 Commuted Sums Reserve	609	(609)	0		0		0		0		0
Dacorum Partnership Reserve	66	(13)	53		53		53		53		53
Dacorum Rent Aid - Guarantee Scheme	15		15		15		15		15		15
Rent Guarantee Scheme Reserve	15		15		15		15		15		15
The Forum Reserve	2,050		2,050	(2,050)	0		0		0		0
LG Resource Review and Localisation of Council Tax	0		0		0		0		0		0
Funding Equalisation Reserve	1,338	1,383	2,721	(2,721)	0		0		0		0
Pensions Reserve	1,773		1,773		1,773		1,773		1,773		1,773
Maylands Plus Reserve	69		69		69		69		69		69
<b>Total Earmarked Reserves</b>	<b>12,388</b>	<b>(1,170)</b>	<b>11,218</b>	<b>(4,895)</b>	<b>6,323</b>	<b>288</b>	<b>6,611</b>	<b>311</b>	<b>6,922</b>	<b>320</b>	<b>7,242</b>
<b>Working Balance</b>	<b>2,962</b>	<b>(151)</b>	<b>2,811</b>	<b>(151)</b>	<b>2,659</b>	<b>0</b>	<b>2,659</b>	<b>0</b>	<b>2,659</b>	<b>0</b>	<b>2,659</b>
<b>Total General Fund Reserves</b>	<b>15,350</b>	<b>(1,321)</b>	<b>14,029</b>	<b>(5,046)</b>	<b>8,982</b>	<b>288</b>	<b>9,270</b>	<b>311</b>	<b>9,581</b>	<b>320</b>	<b>9,901</b>